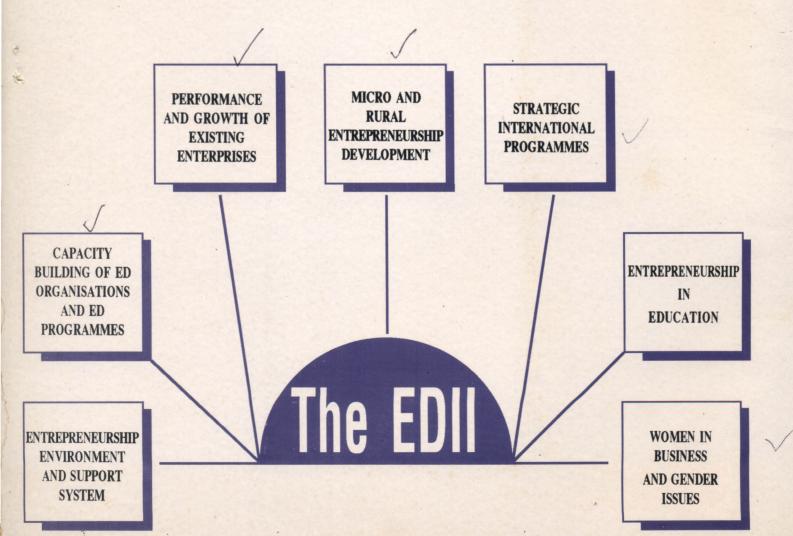


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#### The EDII and its Mission

The Entrepreneurship Development Institute of India (EDII), a wholly autonomous body, set up in 1983, is sponsored by the apex financial institutions, the Industrial Development Bank of India (IDBI), The Industrial Finance Corporation of India (IFCI), The Industrial Credit and Investment Corporation of India (ICICI), and The State Bank of India (SBI). The Government of Gujarat pledged twenty three acres of land on which stands the majestic and sprawling campus.

The EDII today is an acknowledged national resource institution committed to entrepreneurship education, training and research; striving to provide innovative training techniques, competent faculty support, teaching and training material of superlative quality besides sharing benefits of in-house research as well as experience in relevant spheres.

The EDII has been spearheading entrepreneurship movement throughout the nation with a belief that entrepreneurs need not necessarily be born, but can be developed through well conceived and well directed activities. This in turn led to the emergence of several training programmes in orbit around strategic thrust areas, thereby advancing the frontiers of the theories and practices of entrepreneurship and effectively contributing to the nations' economic vitality.

Realising that such a gigantic task can only be accomplished with a collaborative effort, the EDII has linkages with a nationwide network of organisations and institutions committed to entrepreneurship development. Eventhough much has been realised, far more remains to be fulfilled and the EDII continues with its mission of augmenting manifold the nations aggregate capacity to develop its entrepreneurial potential.

## **FACULTY PROFILE**

#### Dinesh N.Awasthi, PsardarcPatethilastitute)

Senior Faculty

Economist with extensive experience in evaluation studies and business policy research. Responsible for planning and co-ordinating micro and rural enterprise development activities through NGOs.

## Abhiita Bhattacharya IthD (Economics) (Moscow)

Economist specialising in problems of economic transition in CIS and Eastern Europe, Trade Ties of India with CIS and economic reforms in the former Socialist Block besides extensive experience in distance learning. Currently heading the Open Learning Programme in Entrepreneurship.

# Nalines Contractor, B.A. LL.B. (Bombay University)

Specialises in gender and economic development and has conducted several performance improvement programmes for women entrepreneurs. Has co-authored a book on women entrepreneurs.

# Ramesh Dave, M.A. LL.B.

With over two decades of hands-on experience in developing potential entrepreneurs. Specialises in institution building and management. Executes concept to completion assignment on entrepreneurship in India and abroad.

# Raman Jaggi, PG Dip. (Rural Management)

Involved in promotion of micro-enterprises in rural areas through voluntary organisations. Specialises in Project related to entrepreneurship development, business opportunity guidance and market feasibility/ industrial potential surveys.

### Belimuralian RGDM (IIM-Ahmedabad)

Specialises in small enterprise development, business plan formulation and sick industry rehabilitation. Involved in designing and conducting programmes for trainers, business counsellors, bankers and existing entrepreneurs in India and abroad

### Tarist Naira MiRhil. (Applied Economics) (JNU)

Economist involved in devising strategy for survival and growth of SMEs, impact of policy and environmental changes on SMEs, intervention strategies in the informal sector and gender and entrepreneurship.

## A. Narayanan, MBA (Finance)

Faculty (B K School of Management)

Exhaustive industrial experience in large corporate houses. Presently handling training programmes in working capital management, management control systems, project report preparation and project appraisal, and informal credit systems.

# V.Padmanand, M.Phil.(CRENIEO) M.Phil (Cambridge, UK) Assistant Facult Dip. (Marketing Management)

Economist specialising in business economics, applied macro economics, environmental economics and currently engaged in programmes and research related to growth and business strategy of small and medium enterprises. Elected to the status of fellow in national and international bodies.

## ChiefaFecultys (Rojecth. EngTechnology)

Technologist with over two decades of experience in business opportunity identification, business plan formulation, project appraisal and consultancy to existing entrepreneurs on growth/diversification/modernisation in India and abroad. Has co-authored manuals on project report preparation and business opportunity identification.

#### V.G.Patel, Ph.D.(Economics) (Wisconsin)

Vice-President & Director

An eminent economist and international figure in the sphere of entrepreneurship development, small industry policies and growth management. Has been the chief economic advisor to Gujarat Industrial Development Corporation and Gujarat Industrial Investment Corporation and Managing Director of Gujarat Technical Consultancy Organisation Ltd. Presently the Vice-President and Director of the Institute. Has authored several books and reports on entrepreneurship and small industry related subjects.

### Himank Priyadarshi, M Phil (TISS)

Assistant Faculty

Specialising in advance research methodology in social sciences and engaged in research oriented activities in the field of entrepreneurship.

S.B.Sareen, Dip.(Tex.Tech.)

Associate Faculty

Technologist with exhaustive experience in small business development currently working in preparation of project profiles and training of trainers of EDP institutions/ organisations.

Madhuchanda Sen, PG Dip. (Mass.Com) Manager (PPP)

Over a decade experience in mass communication with large corporate organisations. Currently working in the area of communication skill and its impact on organisational behaviour pattern and gender development.

<u>Sunil Shukla</u>, Ph.D. (Psychology) (Utkal University) Associate Faculty

Specialises in organisational & personnel psychology, entrepreneurship and human resource development. Currently involved in organising training programmes on organisational behaviour, motivation and personality development.

Naresh Singh, M. Phil. (Sociology) (Meerut) Associate Faculty

Rural sociologist engaged in action research and working with NGOs/VOs all over india since the last five years. Main areas of interest are sociology of development, research and training methodology for development projects and capacity building of NGOs/VOs. Contributes articles on development issues in research journals, leading newspapers and magazines.

#### P.K.M.Swamy, PG Dip. (Social Work)

Associate Faculty

Sociologist focussing on enterprise development and sustainability among the rural poor. Specialises in competency development and management inputs for NGOs sector.

V.S.Sukumaran, LL.B. PG Dip. (Training & Dev.)

Assistant Faculty

Intensive experience in REDP, currently absorbed in training of potential entrepreneurs as well as established entrepreneurs and providing resource support to NGOs.

Pramod K.Srivastava, M.Com.

Assistant Faculty

Specialises in promoting micro enterprises in rural areas and provides extensive back up support to NGOs in their capacity building.

Dwijendra Tripathi, PhD (Wisconsin)

(Comparative Economic History)

Senior Visiting Faculty

An eminent business historian recently retired from the IIM-Ahmedabad holding Kasturbhai Lalbhai chair. Educated at Allahabad, Wisconsin, Harward University he has a number of papers and books to his credit and had published several national and international journals. He is associated with many organisations and has been on the board of several of these organisations and institutions. Currently the editor of the Journal of Entrepreneurship.

Mayank Upadhyay, Cost Accountant

Senior Visiting Faculty

Specialising in finance with intensive experience in development banking and commercial banking. Involved in conceptualising and delivering a host of programmes in financial strategy and management as well as accounting.

#### Kirti Vakil,

Associate Faculty

Trainer with extensive field experience in micro enterprise development. Currently specialising in institutionalisation of REDPs through voluntary organisations.

### MICRO AND RURAL ENTREPRENEURSHIP DEVELOPMENT

The EDII's firm commitment to combat rural poverty and unemployment by promoting 'rural entrepreneurship' through training interventions, has led to the REDP division of the EDII to actively collaborate with over 100 NGOs/VOs through the length and breadth of the country. The EDII has successfully institutionalised this activity at the national level, organising over 200 Rural Entrepreneurship Development Programmes (REDPs).

Reckoning that one of the major stumbling blocks in the success of this strategy is availability of timely and adequate credit to trained potential entrepreneurs, the EDII has taken unto itself the role of advocacy at various fora of policy makers and planners. To acquaint and help acquire insight into informal micro credit delivery system, in the light of NABARD and SIDBI's schemes of bulk lending to NGOs to meet the credit requirement of their beneficiaries, the EDII has successfully conceived and implemented workshops for the Chief Executives and training programmes for capacity building of grassroot functionaries of NGOs/VOs.

No wonder then, that premier national organisations like NABARD, SIDBI and KVIC have come forward to support the package of activities that the EDII undertakes in the field of Rural Entrepreneurship. Spurred by the encouraging responses, the EDII continues with the following activities:

- \* Rural Entrepreneurship Development Programmes
- \* ED and Small Business Trainers' Training Programmes
- \* Workshops on Micro Credit Delivery System
- \* Training Programmes for NGO functionaries on Informal Credit Delivery

In order to provide professional inputs as well as enrich training material, the EDII is diligently pursuing the activity of publishing Trainers' Manuals on REDP and Informal Credit Delivery System which will enormously benefit the NGO sector. Action research projects dealing with various facets of Rural Entrepreneurship Development are on the anvil too.

#### ACHIEVEMENT IN THIS THRUST AREA Number of REDPs completed 206 Number of rural poor trained 5150 Number of rural enterprises set up 2830 Experiment in Group Entrepreneurship in Nagaland Number of societies created 29 Number of units started 240 Rural Trainers' Training Programmes 8 NGOs/VOs/Extension officers trained 185 Number of National/Regional Workshops Organised on RED Strategy for NGOs/VOs 6 Number of NGO officials sensitised 125 Workshop for Chief Executives of NGOs/VOs on Informal Credit Delivery System 4 Number of CEOs attended 92 Training Programmes on Informal Credit Delivery 3 System for Officials of NGOs/VOs Number of NGO officials trained Workshop on Entrepreneurial Women in Rural Informal Sector: Intervention Strategies & Alternative approaches No. of Delegates 25

# MICRO AND RURAL ENTREPRENEURSHIP DEVELOPMENT

	Training	Location	Period	Target Group	Objectives and Outcome
•	Trainers' Training Progs. :	r)		Extension Workers of NGOs/VOs	Institutionalisation of REDPs and Micro Enterprise Development. Capacity building of NGOs/VOs.
*	North India	EDII campus	April 2-27, 1996	0111008/108	Development Capacity building of NOON VOS.
*	South India	Bangalore	May 7-June 1, 1996		
*	East U.P., Bihar N.E., Orissa & W.Bengal	Ranchi	May 07-June 1,1996		
•	Training Programmes on Informal Credit Delivery :	¥		Extension Workers of NGOs/VOs	Capacity building of NGOs for undertaking informal credit related activity.
*	Western Region	EDII campus	October 08-26,1996		
*	Eastern Region	B'neswar	Nov 19-Dec 7, 1996		
*	Northern Region	H.P./U.P.	June 04-22, 1996		
*	Southern Region-I	Bangalore	July 09-27, 1996		
*	Southern Region-II	Kerala	Sept-Oct, 1996		
*	International Programme	EDII campus	January 06-31,1997	NGOs of Develo- ping Countries	Capacity building of NGOs of developing countries for undertaking informal credit related activity.
•	REDPs: - KVIC sponsored 150 REDPs - SIDBI sponsored 25 REDPs	Regional Regional	Throughout the year	Rural Youth Rural Youth	Promotion of Micro Enterprises in rural areas through NGOs/VOs.

	Workshops/Seminars	Location	Period	Target Group	Objectives and Outcome
•	Workshops/Seminars for Chief Executives of NGOs on Informal Credit:			CEOs of NGOs/VOs	Initiating the process of Informal Credit among NGOs/VOs. Capacity building on micro credit delivery and recovery.
*	Northern Region	Shimla	May 20-24, 1996		delivery and recovery.
*	East & North East	B'neswar	Sep 09-13, 1996	10 m	
*	Western Region	EDII campus	Aug 19-23, 1996		
*	Southern Region	Nagarkoil	June 11-15, 1996		

# CAPACITY BUILDING OF ED ORGANISATIONS AND ED PROGRAMMES

Born of knowledge and comprehension that entrepreneurship being a grassroot activity has to be carried out by a large number of ED organisations, the strategic programmes conceptualised and designed by the EDII in this crucial thrust area addresses the need to train the trainers of ED organisations through innovative training techniques and updated information and documentation. Discerning the need to build stronger linkages amongst the trainers to facilitate experience sharing, the EDII had also organised "Trainers' Meets" which eventually developed into an Indian Society of Entrepreneurship Trainers (ISET).

Institutionalisation of ED activities at grassroot level has been achieved by extending support to set up 'Centres for Entrepreneurship Development' in Gujarat, Maharashtra, Madhya Pradesh and Karnataka and 'Institutes of Entrepreneurship Development' in U.P., Bihar and Orissa.

Responding to emerging expectations and needs for empowerment of trainers, the EDII will be conducting

- \* Foundation Trainers' Training Programmes for IEDs, CEDs, KVIC and other ED organisations
- \* Series of Functional Trainers' Programmes like
  - Entrepreneurs' Selection, Motivation, Counselling & Competencies,
  - ii) Business Opportunity Guidance
  - iii) Project Report Preparation
  - iv) Management Inputs in EDPs

Concentrated efforts to develop and update teaching material and publication of manuals have received enthusiastic reception. The Journal of Entrepreneurship launched in 1992, an acknowledged reservoir of research in entrepreneurship is acclaimed not only in India but in several other countries too.

ACHIEVEMENT IN THIS THRUST AREA		S
National Trainers Courses  * New trainers developed  * Trainers accredited	:	15 208 110
Training of KVIC officials as trainers  Central Silk Board officers trained	:	45 27
as trainers		21
Functional Trainers' Programmes:		
Entrepreneur Selection, Motivation, Counselling & Competencies	:	3
* Professionals trained	:	40
<b>Business Opportunity Identification and Guidance</b>	:	3
* Professionals trained	1	69
Programmes on Project Report Preparation	:	3
* Professionals trained	:.	58
COMFAR Programme to facilitate Financial Appraisal	:	2
* Professionals trained	·:	33

# CAPACITY BUILDING OF ED INSTITUTIONS AND ED PROGRAMMES

	Training	Location	Period	Target Group	Objectives and Outcome
	Foundation Trainers' Training Programmes :				
	For IEDs/CEDs	EDII Campus	Sept 9-Oct 4, 1996	EDP Trainers	To augment the supply of new Trainer-Motivators in state-level IEDs/CEDs for carrying out ED related activities effectively.
	For KVIC officials	EDII campus	Feb 10-Mar 5,1997	KVIC officials	An exclusive programme for KVIC officials for incorporating ED inputs in their skill development programmes.
	For officers of Rural Dev. and Self Employment Trng. (RUDEST) Institute, Kamataka	Ujire (Kamatak)	July/August 1996	Dev.Officers of RUDSET	To orientate development officers of RUDSET towards ED activities in keeping with their request.
	Functional Trainers' Programmes on :				
7	Entrepreneur Selection, Motivation, Counselling & Competencies	EDII Campus	Dec 09-20, 1996	Trainers and professionals organising ED activities	To help ETMs develop professional expertise in behavioural modules of EDPs with special reference to selection, motivation and counselling.
7	Business Oppor. Guidance	EDII Campus	Sept 23-28, 1996	EDP Trainers/ Consultants/	To upgrade skills of EDP trainers, business counsellors and consultants for opportunity identification and project report preparation.
	Project Report Preparation	EDII Campus	Sept 30-Oct 5, 1996	Busi.Counsellors	25 ED professionals will be trained.
R	Management Inputs in EDP's	EDII Campus	Sept 23-Oct 4,1996	EDP/PIP Trainers	To help the trainers in handling sessions and counselling on business management. 20 trainers will be trained.
1	Two (2) Special EDPs for Assam	EDII Campus	i) July 15-Aug 14 1996 ii) To be decided	Potential Entrepreneurs	To develop and motivate entrepreneurs of Assam towards business opportunities related to petrochemical complex. To direct unemployed youth towards gainful employment.
	Tech-Link Programme	EDII Campus	Feb 10-21, 1997	Potential & Existing Entrepreneurs	Promoting innovative, new projects; linked to science laboratories for a competitive edge. Profiles are being prepared.
	Workshop/Seminar	Location	Period	Target Group	Objectives and Outcome
1	Chief Executives' Meet of ED organisations	EDII campus	Dec 12-13, 1996	CEOs' of ED organisations	An effort to bring all Chief Executives of ED organisations on a common platform to deliberate on emerging issues in the field of entrepreneurship development, networking, information exchange.

# PERFORMANCE AND GROWTH IN EXISTING ENTERPRISES

All small and medium enterprises are now faced with a period of unprecedented change and existing entrepreneurs need to equip themselves with developmental vision for a cutting edge in the present market scenario. The EDII had foreseen the need for management oriented programmes for existing entrepreneurs way back in 1984 and thus began Performance Improvement Programmes with functional inputs of business strategies and entrepreneurial competencies. Diverse programmes fulfilling long standing needs were launched successively and the EDII continues with its mission of developing innovative and dynamic programmes to offer owner-managers sustainable competitive advantage by conducting programmes on

- \* Effective Business Counselling
- \* Growth Strategies
- Succession Planning for Entrepreneurial Continuity (SPEC) in family business
- Business Strategy Formulation with Economic Reforms
- Intrapreneurship Development

Beginning with capacity building of counsellors in profiling of small enterprise in terms of its current performance and its potential growth, the EDII has also chalked out training programmes to help entrepreneurs examine their enterprises in an objective manner and plan for growth. SPEC, another unique activity, was launched to equip potential successors of family businesses with requisite motivation and skill to handle organisational innovation. Then followed two creative and opportune programmes, Business Strategy Formulation with Economic Reforms to equip owner-managers with necessary skills of strategy formulation and develop competencies for implementation of the strategies, while Intrapreneurship programme addresses the need of managers and executives of SMEs by helping them develop a spirit of `intraprise' to sustain the entrepreneurial vision of the enterprise they work in.

To augment and enrich its own reservoir of training expertise and abilities, the EDII is in the process of carrying out extensive research activities and publication of training manuals in this important thrust area.

ACHIEVEMENT IN THIS THRUST AREA			
Programmes on Succession Planning for			
Entrepreneurial Continuity (SPEC)	:	7	
* Successors trained	:	165	
Performance Improvement Programmes	:	39	
(PIPs) for Existing Entrepreneurs			
(9 exclusively for women)			
* Entrepreneurs influenced	:	780	
Small Industry Management Assistance Programmes	:	37	
* Young Graduates developed	:	750	
Growth Programmes	:	6	
* Entrepreneurs participated	:	120	
Business Counsellors Programmes	:	6	
* Counsellors for SMEs participated	:	110	
Functional Programmes on Strategic Management	:	3	
* Entrepreneurs trained	:	. 30	
Intrapreneurship Programme	:	1	
* Managers / Executives of SMEs participated	:	22	

# PERFORMANCE AND GROWTH IN EXISTING ENTERPRISES

Training	Location	Period	Target Group	Objectives and Outcome
Succession Planning for Entrepreneurial Continuity (SPEC-VIII)	EDII Campus	Oct 28-Nov 9,1996	Sons/Daughters/ Wards of existing entrepreneurs	To train sons and daughters of existing entrepreneurs to join their family businesses or start new enterprises. Around 25-30 second generation entrepreneurs will be trained.
Functional Appreciation Programme: - Critical Decision-making Techniques for Small Enterprises	EDII Campus	November 1-5, 1996	Owner-Managers & Sr.Executives	To develop resilience and adoptiveness in small and medium enterprises to the changing policy and business environment, particularly through internationalisation strategies. Around 25 owner-managers/senior executives will be trained.
Business Counsellors' Programmes:	Chandigarh Calcutta	April 7-11, 1996 May 6-10, 1996	Consultants/ Ind.Officials	To enhance knowledge, skills and attitudes of those involved in counselling entrepreneurs of SMEs, so that they can provide growth inputs once growth programmes have been implemented.
	Bangalore	Dec 1996	Central Silk Board officials	To equip the CSB officials with skills in counselling entrepreneurs operating in post-cocoon sector.
Growth Programmes :	Chandigarh Calcutta Bangalore	Apr-June 1996 Apr-July 1996 Dec 1996-Mar 1997	Existing Entrepreneurs	To help existing entrepreneurs understand the growth potential of his venture. They will be imparted counselling on growth process and key functional areas of management. One-to-one counselling will be the key aspect of the training programme.
Intrapreneurship Programme	Bangalore EDII Campus	Jan 27-Feb 2,1997 Oct 07-13, 1996	Managers/ Executives of SMEs	To quicken the pace of development in SMEs. About 25 managers and executives will be assisted to develop entrepreneurial traits and render them capable of innovating.
Institutionalising SIMAPs - Trainers' Training Programme	EDII campus	Dec 16-21, 1996	Trainers of ED organisations	Helping to enhance the capabilities of state-level institutions in conducting SIMAPs, thereby providing avenues of employment to non-technical graduates and in the process also strengthening manpower resources of the SSI sector.
Orientation Programme for Trainers for organising Growth Programmes/BCPs	Bangalore/ EDII Campus	Apr - Dec 1996	Trainers of ED organisations	To institutionalise the programmes at state level. With SIDBI's funding support to local agencies, it could be linked up with their modernisation scheme.

### ENTREPRENEURSHIP IN EDUCATION

Perceiving that the present education system is inadequate to promote lateral and independent thinking, creativity and innovation; the entrepreneurial attributes required to equip the children and youth for economic self-dependency, the EDII has designed and successfully implemented training programmes and workshops for the academia.

An innovative experiment for enhancing education's role in developing entrepreneurial competencies began with a training programme for teachers of Science and Technology institutions in North Eastern India in 1987. And the outcome established a critical thrust area 'Entrepreneurship in Education'.

A two pronged approach was adopted with Faculty Development Programmes for the academicians on one hand and Summer Camps for the youth and children, 'to catch them young', on the other. A national workshop on 'Introducing Entrepreneurship Education in Management Institutions', organised in 1991, is a landmark activity in this thrust area. 'The Open Learning Programme in Entrepreneurship', a notable and major activity of the EDII is what can be termed as practical entrepreneurship education through distance learning.

In order to sustain the efforts hitherto carried out, the EDII continues with its mission to nurture and promote entrepreneurial spirit and competencies by conducting

- \* Faculty Development Programmes
- \* Refresher Intensive Functional Programmes for the FDP trained Faculty
- \* Summer Camps for youth and children
- \* Programmes to institutionalise entrepreneurship in business education
- \* Orientation programme for students.

Research activities in this arena and preparation of text books on entrepreneurship for graduates as well as a training manual on entrepreneurship for teachers, are a testimony of the EDII propelling the pace of entrepreneurial empowerment for the teachers and the taught through education.

#### ACHIEVEMENT IN THIS THRUST AREA

#### The Open Learning Programme in Entrepreneurship (OLPE)

The open meaning regulation in and open continued	(0.	
* (initiated from 1.1.1995)	0	
* Number of batches enrolled	:	5
* Number of learners	:	387
* S&T learners	:	292
Number of Teachers' Training Programmes/	:	25
Faculty Development Programmes		
* Technical teachers trained	:	516
Number of National Summer Camps on	:	4
Entrepreneurial Adventure for Youth (17-22 years)		
* Students participated	:	127
Number of Summer Camps organised	:	2
for school children (12 - 17 years)		
* Students participated	:	86
National Seminar on Current Researches in	:	2
Entrepreneurship (once in 2 years)		
Number of 1-day Shibirs organised for Gujarat schools	:	50
* Students participated	:	2000

# ENTREPRENEURSHIP IN EDUCATION

Traini	ng	Location	Period	Target Group	Objectives and Outcome
Open Learning Pro in Entrepreneursh		National	Throughout the year	Graduates, women employees/ students	To help youth, employees, women and professionals set up their own businesses through distance learning. This year, six additional states viz., U.P., Bihar, Delhi Haryana, Rajasthan and Kerala have been focussed upor
Faculty Developme (FDP) in Entrepre					
For S&T Teachers For S&T Teachers		EDII campus Bangalore	July 29-Aug 24, '96 Sept 1996	Teachers of S&T institutions	To equip teachers of science & technical institutions with an understanding of entrepreneurship development activities and entrepreneurial competencies. Around 25 teachers will be trained in each of these programmes.
For Teachers of in (2 Programmes)	stitutions in Gujarat	EDII campus	To be decided	Teachers of polytechnics and vocational training institutions	
For Teachers of Po of Tamil Nadu (21		Madras	June 1996 November 1996	Teachers of Polytechnics	
FDP/TTP Refresh	er Course	EDII campus	20-25 Jan. 1997 。	Teachers of S&T institutions	To reinforce and update the skill of TTP/FDP trained teachers of S&T institutions as reflected in the feedback study of these programmes.
BBA Course for E Personality Develor - II year - III year		Gujarat University	Mar/Apr.1996	BBA 2nd & 3rd year students	To continue our commitment of institutionalising entrepreneurship in business schools of management.
National Summer Entrepreneurial A college going yout	dventure for	EDII campus	May 20-30, '96	HSC and Degree students	To develop the potential for achieving excellence in students.(About 25 students at national level will be trained.) Productive use of summer vaccation.
Summer Camp for children	rschool	EDII campus	May 6-11, 1996	Students of 12-17 yrs. of age	To inculcate a spirit of enterprise among children. About 35 children will be helped to understand the importance of achievement.
Entrepreneurship Programmes for s					
Visit of school chi	ildren	EDII campus	Throughout the year	Students of schools in Gujarat	'Catch Them Young'is the motto. To provide a taste of entrepreneurship to school children visiting EDII.

Workshop/Seminar	Location	Period	Target Group	Objectives and Outcome
Workshop on Entrepreneurship Curriculum and Workshop on Impact of Teachers' Training Programmes.	EDII campus	Feb.1997	Vice Chancellors / Academicians / Educationists	To share the findings of study conducted on entrepreneurship curriculum in universities / B-schools. To deliberate on the impact of teachers training programmes and disseminate the findings.

# ENTREPRENEURSHIP ENVIRONMENT AND SUPPORT SYSTEM

The entrepreneurs in the course of setting up a venture and even later, have to interact with a number of agencies such as government departments, development organisations, banks and other financial institutions. It is often perceived that their functionaries do not have proper appreciation of the role of the entrepreneurs, and more often than not, are insensitive to their needs. This became a major concern of the EDII since no scheme of enterprise creation and development can succeed, however well intentioned, without cogent belief and comprehension of the requirements of the entrepreneur and his/her enterprise.

Entrepreneurship Environment and Support System came into being with an aim to sensitize the concerned officials of relevant organisation about the constraints faced by the entrepreneurs and the role they can play to help them cross these impediments. Practically every part of the country, particularly in less developed states such as Manipur, Mizoram, Tripura, Nagaland, Assam and others, these orientation and extension motivation programmes have benefitted a large number of support system officials.

One of the most unique activities in this area, a programme for the officers of banks and financial institutions responsible for scrutinizing applications of project funds, known as 'Focussed Behavioural Event Interview (FBEI)' addresses these compelling issues. This programme aims at enhancing the professional expertise of appraisal officials to enable them to assess the entrepreneur objectively and with empathy rather than the project and collatorals alone. The EDII is specifically focussing on

- \* FBEI Training Programmes
- \* Orientation and capacity building of Small Industry Development

Conferences, workshops and seminars are organised for face-to-face interaction amongst NGOs and Bankers, to appreciate and resolve the difficulties that are a constraint for the beneficiaries as well as the providers of various facilities, for enterprise creation and development. A study of industrial clusters has also been undertaken to understand the emergence and functioning of linkages and networks among enterprises.

#### ACHIEVEMENT IN THIS THRUST AREA

Entrepreneurs' Meets	:	11
No. of ED Orientation Programmes for officers of DICs/Banks/Financial institutions	·	20
No. of Extension Motivation Programmes for support system officials	:	12
No. of FBEI Programmes for credit/appraisal officers of Bank/Financial Institutions		19
Business Counselling Programmes for Small Industry Development Officers		
* No. of officers trained	:	25
COMFAR Programmes for Project Appraisal		2

# **ENTREPRENEURSHIP ENVIRONMENT & SUPPORT SYSTEM**

Training	Location	Period	Target Group	Objectives and Outcome
Orientation and Capacity Building of SIDO officers in association with NISIET	Regional	To be decided	Small Industry Dev. Officers	Sensitising industrial promotion officers on counselling needs of potential/established entrepreneurs. Updating knowledge and enhancing motivation in the light of new economic scenario.
FBEI Training Programme	Regional	Dec 16-20, 1996	Bankers/Appraisal Officers	To upgrade the skills of bank officials in assessing entrepreneurial competencies.
Computer Based Financial Appraisal of Projects	EDII campus	Dec 02-06, 1996	Officials of Financial institutions Banks/Consultants	UNIDO-COMFAR software based skill developmen for officials of banks, financial institutions and financial consultants involved in project/investment appraisal.
Industrial Project Evaluation and Investment Decisions	EDII Campus	November 18-29,1996	Appraisal Officers/ Consultants/ Project Executives Entrepreneurs/ Govt.officials	To improve and update project appraisal techniques and decision making process leading to improved viability and returns. Six similar programmes have been sponsored by UNIDO.

	Workshop/Seminar	Location	Period	Target Group	Objectives and Outcome
<b>A</b>	NGO-Bankers Interface in RED :			Bank Managers & CEOs of NGOs/VOs	To enhance the mutual understanding of the banks and NGOs for credit support to REDP trainees and micro enterprises.
*	Eastern Region	Orissa	Dec 03-05, 1996		
*	Southern Region	TN/Karnat.	December 1996		
*	Northern Region	H.P.	May 23-25, 1996		

### STRATEGIC INTERNATIONAL PROGRAMMES

Eventhough almost all programmes organised by the EDII encourage participation from both national as well as international participants, right from its inception, the EDII has been called upon to organise customised programmes for the developing countries and share its experience and expertise to initiate them into entrepreneurship development, new enterprise creation and small and medium enterprise promotion.

It began with an 'Inter Regional Workshop' for African countries and a programme for Enterprise Creation in Mauritius. The subsequent years witnessed a tremendous boost in the activities in this area such as

- Sensitisation and Orientation Workshops for Policy-makers and Support System Officials
- \* Trainer-Motivators' Programmes
- \* New Enterprise Creation Programmes
- \* Small Enterprise Promotion Programmes
- \* Teachers Training Programmes
- \* Savings and Credit System Programmes
- \* Industrial Extension Training Programmes
- \* Bankers Training Programmes

The impact of these programmes in the international front resulted in UNIDO inviting the Institute, in 1991, to collaborate with it and the Government of India in mounting and organising a programme on 'Industrial Project Preparation and Appraisal' for the benefit of credit and investment officers of developing countries. So satisfying was the result that this programme is being organised every year since then.

The EDII has made a formidable inroad into the arena of Business Counselling and based on its expertise is all set to develop Business Counselling Centres in selected developing countries. Institution building in the African countries is another important role that the EDII will be playing with the support of Commonwealth Secretariat and other agencies. Responding to yet another vital need, the EDII is planning to undertake informal credit related activities in the developing countries too.

ACHIEVEMENT IN THIS THRUST AREA		
Programmes for training Entrepreneur- Trainer-Motivators for developing countries	:	11
* Total no.of trainers trained	:	190
No. of Polytechnic Teachers trained as Resource Persons for Commonwealth Association of Polytechnics in Africa (CAPA)	:	18
Programmes on 'Industrial Project Preparation & Appraisal	:	6
* No. of appraisal officers trained		143
Inter-Regional Workshops on Entrepreneurship for Policy-makers of African/Asia/Francophone and CHOGM Member Countries * Countries participated	:	35
Feasibility & Need Assessment Studies, for launching Ghana, Guinea-Conakry, Togo, Cambodia, China, Malaysia, Sri Lanka, Philippines	ED	Ps
Missions/Consultancy Assignments in ED Sudan, Nepal, USSR, Malaysia, Kenya, Ghana. Industrial Extension Sub contract Bhutan Saving and Credit System for Southern Highlands		
Extension and Rural Financial Services Project Tanzania		

# STRATEGIC INTERNATIONAL PROGRAMMES

	Training	Location	Period	Target Group	Objectives and Outcome
•	Women ETM Programme	EDII campus	Aug 26-Sept 20, 1996	Women Entrepreneur Trainer-Motivators	A comprehensive training package to train a group of Trainer-Motivators for initiating, planning and implementing ED activities for women entrepreneurs; to equip them for assessing entreprenerial competencies and groom them for effective counselling. Indian experiences on Small Enterprise Creation will be shared with international participants.
•	Training Programme on Business Opportunity Identification	EDII campus	Sept 23-28,1996	Trainers/Consultants/Dev.Officers	To help acquire knowledge on new methods, concepts and techniques for identification of business opportunities and linking them with entrepreneurs and their enterprises.
•	Training Programme on Project Report Preparation	EDII campus	Sept 30-Oct 5,1996	Trainers/Consul- tants/Dev.Officers Bankers/Appraisal officers	To develop analytical capability and use of new tools and techniques viz., computer-aided financial analysis with EDI's FAME software.
•	Micro Credit Workshop for NGOs of Developing Countries	EDII campus	Jan 6-31, 1997	Extension Workers of NGOs/VOs	Capacity Building of NGOs for undertaking credit related activities based on EDI's Rural Entrepreneurship Development (RED) experiences
•	Inter Regional Workshop of CIS countries on Entrepreneurship Development	EDII campus	February 3-7, 1997	CIS policy-makers, Head of Institutions	To share Indian experiences in the field of entrepreneurship development and encourage CIS countries to adopt EDP and micro enterprise development strategies.
•	Industrial Project Evaluation and Investment Decisions	EDII Campus	November 18-29,1996	Appraisal Officers/ Consultants/ Project Executives/ Entrepreneurs/ Govt.officials	To improve and update project appraisal techniques and decision making process leading to improved viability and returns. Six similar programmes have been sponsored by UNIDO.

### WOMEN IN BUSINESS AND GENDER ISSUES

With a goal to promote gender equity, the EDII is actively pursuing its mission of pushing forward the frontiers of knowledge, beyond the narrow confines of male dominance in the sphere of entrepreneurship.

The process began as early as 1984, with a training programme organised for women for enterprise creation at Delhi. A few more programmes organised on an experimental basis, in later years, generated confidence and a formal strategy on 'Women Entrepreneurship' was evolved.

The regional workshop on 'Women in Business' hosted at Ahmedabad in 1993, supported by UNIFEM, buttressed the need to break the stereotype of women in business by a more comprehensive approach. Later in May 1994, in collaboration with UNIDO, the EDII conducted three training workshops in a series, for women entrepreneurs; trainer-motivators and bankers/credit officers/ appraisal officials dealing with projects of women entrepreneurs from developing countries in Asia and Africa; incorporating critical inputs such as gender awareness and creation of skills/ abilities to respond to and deal with 'gender bias'.

The EDII has forged ahead with several training programmes and workshops focussing on specific areas such as

- \* Women Trainer-Motivators' Programme on New Enterprise Creation
- \* Business Opportunities for Women in New and Renewable Sources of Energy
- \* Entrepreneurial Women and Intervention Strategies in the Rural Informal Sector
- \* Gender Orientation Programme for Support Officials
- \* Gender Technology and Entrepreneurship

The EDII is also in the process of addressing the need to gender sensitise the policy makers, planners and support system officials by being the nodal agency for the Gender Planning Training Project to be incorporated in five states in India, under the aegis of Department of Personnel & Training, Ministry of Personnel, Public Grievances & Pension, Govt. of India, New Delhi.

Simultaneously, the EDII is also undertaking research on gender aspects of entrepreneurship and business management and has published papers, books and an audio-visual on successful women entrepreneurs.

Developing Women Entrepreneurs		
* New women entrepreneurs trained	:	142
* No. of women benefitted through special programme on New and Renewable Source of Energy (NRSE)	:	34
Performance Improvement Programmes for growth of Existing Women Entrepreneurs	:	9
* No. of women entrepreneurs trained	:	180
Training programme for Women Entrepreneur-Trainer-Motivators  No. of women entrepreneur-trainer- motivators trained	:	35
UNIDO Project on Women Entrepreneurship		
No. of women entrepreneurs trained	:	21
No. of women entrepreneur-trainer- motivators trained	"	25
<ul> <li>No. of financial/appraisal officials dealing with projects of women entrepreneurs trained</li> </ul>	1	21
Technical Training provided to Women Entrepreneurs		
* No. of women entrepreneurs from Shri Lanka	:	20
* No. of women entrepreneurs from Nepal	:	19
Workshops organised on Women Entrepreneurship	:	5

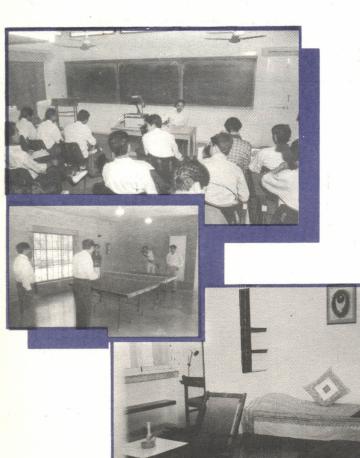
# WOMEN IN BUSINESS AND GENDER ISSUES

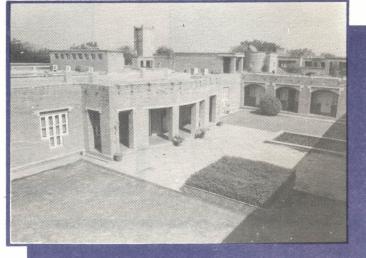
Training	Location	on Po	eriod	Target Group	Objectives and Outcome
Gender & Entrepreneurshi Development (Two Tier Pro Phase I: Training of Resou Phase II: Gender Sensitisat Workshops/Trai	gramme) rce Persons	300000000000000000000000000000000000000	ecided	Support officials	To sensitise policy makers, planners, support system officials of Kamataka, Maharashtra, M.P., Kerala and U.P. on gender issues.
Gender Orientation Progra for District-level support officials of Karnataka	mme Bangalor	e April 08	-12, 1996	Support officials	To sensitise the officials of support system of Kamataka on gender issues.
Gender, Technology and Entrepreneurship: Traini Programme for women wit technical education/trainin	h	npus To be de	,	Potential women entrepreneurs with technical background	To develop enterprise culture among the participants for setting up of innovative enterprises with a gendered focus.
Women ETM Programme	EDII can	npus Aug 26-	Sept 20, 1996	Women Entrepreneur Trainer-Motivators	A comprehensive training package to train Trainer-Motivators for initiating, planning and implementing ED activities for women entrepreneurs; to equip them for assessing entrepreneurial compe- tencies; to groom them for effective counselling; and, to share Indian experiences on Small Enterprise Creation.

### THE EDII CAMPUS

Set in a rural and amidst verdant surroundings, the aesthetically designed campus with a simple yet elegant structure is a judicious blend of the major influences on architecture - Hindu, Islamic and European. The buildings are developed around inner courtyards and loggias which are a major source of light and ventilation. Interspersed with sprawling lawns, thick leafy trees and flora which match the quiet dignity of the solid facade that generates very specific elements and expression, the buildings consist of offices, three air-conditioned and well furnished seminar halls, a conference hall and two air-conditioned residential halls.

The EDII campus is one of the best maintained educational campuses anywhere in the world. The campus has been awarded the prestigious 'Aga Khan Award for Architecture' for the year 1992. The award jury adjudged it to be a place with an "inviting environment for work, interaction and repose".





As a participant you will enjoy the benefits of excellent campus environment. There are two residential halls with air-conditioned rooms, functional yet aesthetically furnished. Meals are served in a clean and spacious dining hall.

Recreation facilities include music room, satellite television viewing and a range of competitive sporting activities. The immediate surrounding of the campus is unspoilt and ideal for walking and jogging. Participants are also taken for visit to places of tourist importance (locally) and shopping too.

The EDII Library and Information Centre (EDIILIC)
The EDIILIC's highly specialised collection is closely linked with the training programmes and research conducted by the EDII and covers subjects like entrepreneurship, management, psychology, training and economics. The collection includes books, directories, reports, periodicals, newsletters, working papers and videos. The EDIILIC subscribes to 80 national and international periodicals and newsletters besides maintaining special sections on women's issues, project profiles and audio visuals. The facilities are complemented by computerised databases of books, articles from periodicals and project profiles for access to information. Newspaper clippings are maintained to document developments in relevant subject areas.

Course participants have access to reference, lending, photocopying, bibliographic and library and information services.





# The EDII Computer Centre

Another important educational facility is the Institute's computer centre. With a highly user-friendly attitude, the Centre continually updates its software inventory to keep pace with the requirements of the Institute's diverse educational and research endeavours. Added to these, are the indispensable audio-visual equipment necessary for teaching and research activities.

# **Publications**

13. The Journal of Entrepreneurship

1.	Entrepreneurship Development Programme in India and its Relevance to Developing Countries - V.G.Patel (Book)	Rs. 130/- US \$ 25
2.	Developing New Entrepreneurs (Book) - EDII Faculty	Rs. 200/- US \$ 40
3.	Self-Made Impact-Making Entrepreneurs (Book) -Gautam R. Jain & M. Akbar Ansari	Rs. 250/- US \$ 45
4.	National Directory of Entrepreneur Trainer-Motivators (1996)	
5.	Strategy of Success in Business and Industry (Hiindi) (Book) - V. G. Patel	Rs. 50/-
6.	In Search of Identity - The Women Entrepreneurs of India (Book) - Ajit Kanitkar & Nalinee Contractor	Rs. 160/- US \$ 15
7.	Performance Improvement Booklets for Existing Entrepreneurs  i Budgeting ii Energy Conservation iii Cost Consciousness in SSI. iv Business Plan for SSI. v Cash Flow in Small Business Management vi Understanding Value Engineering vii Basics in Export Marketing viii Just in Time ix Record-keeping in Small Business Management x Statutory Aspects in Small Scale Industries	Rs. 10/- US \$ 5 (Per Booklet)
8.	Not Born - The Created Entrepreneurs (Book) - Jose Sebastian & Sanjay Thakkar	Rs. 175/- US \$ 15
9.	New Initiatives in Entrepreneurship Education and Training Edited by Gautam Jain & Debmuni Gupta (Book)	Rs. 200/- US \$ 25
10.	The Seven Crises & How to beat them V. G. Patel (Book)	Rs. 180/- US \$ 30
11.	Evaluation of Entrepreneurship Development Programmes (Book) Dinesh N. Awasthi & Jose Sebastian	Rs. 250/- US \$ 45
12.	EDII Reports (Newsletter - free circulation)	

# **Video Cassettes**

1.	Five Success Stories of First-Generation Entrepreneurs	Rs.	750/- US \$ 75
2.	Assessing Entrepreneurial Competencies.	Rs.	750/- US \$ 75
3.	Business Opportunity Selection & Guidance	Rs.	750/- US \$ 75
4.	Starting Crisis in Business	Rs.	250/- US \$ 20
5.	Cash Crisis in Business	Rs.	250/- US \$ 20
6.	Delegation Crisis in Business	Rs.	250/- US \$ 20
7	Leadership Crisis in Business	Rs.	250/- US \$ 20
8.	Financial Crisis in Business	Rs.	250/- US \$ 20
9.	Prosperity Crisis in Business	Rs.	250/- US \$ 20
10.	Management Succession Crisis in Business	Rs.	250/- US \$ 20
11.	Planning for Competition & Growth	Rs.	250/- US \$ 20
12.	Problem Solving - An Entrepreneurial Skill	Rs.	750/- US \$ 75
13.	Jewels from the Dust - The Making of the Rural Entrepreneurs	Rs.	250/- US \$ 20
14.	The World of Women Entrepreneurs	Rs.	250/- US \$ 20
15.	Chhu Lenge Aasman (Hindi) (Docu-drama on Business)		

## THE EDII GOVERNING BODY MEMBERS

(as on 31-3-'96)

- Shri S.H.Khan
   President-The EDII
   Chairman
   Industrial Development Bank of India
- Shri K.D.Agrawal
   Chairman & Managing Director
   Industrial Finance Corporation of India
- Shri R.S.Agrawal
   Executive Director
   Industrial Development Bank of India
- Dr. Yoginder K. Alagh
   Vice-Chancellor
   Jawaharlal Nehru University
- Shri Shekhar Bajaj
   Chairman & Managing Director
   Bajaj Electricals Ltd.
- Shri K.V. Bhanujan
   Addl. Chief Secretary
   Industries & Mines Dept.
   Government of Gujarat
- Dr.M.V.d.Bogaert, s.j.
   Co-ordinator
   Xavier Institute of Development
   Action & Studies
- 8. Ms.Madhura M.Chatrapathy Food Associates (Bangalore)

- Ms.Shashi Singh Choudhary
   Director
   Rishabh Agro Industries Ltd.
- 10. Shri P.KotaiahChairmanNational Bank for Agriculture & RuralDevelopment
- Shri C.K.Mehrotra
   Chief General Manager (Dev. Banking)
   State Bank of India
- Shri N.Mohanty
  Secretary
  Ministry of Industry
  Dept. of SSI and Agro & Rural Industries
  Govt. of India
- Dr.Shailendra Narain
   Managing Director
   Small Industries Development Bank of India
- 14. Shri N.Vaghul

  Chairman
  Industrial Credit & Investment Corpn.

  of India Ltd.
- 15. Dr.V.G.Patel
  Vice-President & Director
  The Entrepreneurship Development
  Institute of India

**Entrepreneurship Development Institute of India (Ahmedabad)** 

Near Village Bhat, (Via Ahmedabad Airport & Indira Bridge) P.O. Chandkheda - 382 424, Gujarat, India.

Tel.: (079) 7864331, 7869068, 7864084. Fax: (91) (79) 7864367 Tlx.: 121-6224 EDII IN E-Mail: edindia,ahd@aXcess. net. in. Gram: `ENDIND' Ahmedabad



#### ENTREPRENEURSHIP DEVELOPMENT INSTITUTE OF INDIA Chandkheda-382 424, Ahmedabad

## TRAINING PROGRAMMES FOR THE YEAR 1996-97

-					Andrew Control
	Programmes	Location	Duration	Period	Target Group
	April, 1996				erial marinality beneath
	Open Learning Programme in Entrepreneurship (OLPE)	Regional	9 months		Graduates; Employees; Women
	BBA Course for Entrepreneurial Personality Development - II	Gujarat University	1 Semester	April 1996	BBA 2nd year students
	BBA Course for Entrepreneurial Personality Development - III	Gujarat University	1 Semester	April 1996	BBA 3nd year students
1	Regional Trainers' Training Programme for NGOs on Rural Entrepreneurship Development (Northern Region)	EDII campus	4 weeks		Extension officers of NGOs/VOs
	Business Counsellors' Programme (BCP)	Chandigarh (レBP)	1 week	April 7-11, '96	Consultants/Industrial officials
	Growth Programme	Chandigarh	Programme stretched over 3 mths.	April 15-17, '96 (Phase i)	Existing Entrepreneurs
1	Growth Programme	EDII campus		April 8-11, '96 (Phase II)	Existing Entrepreneurs
(Fr. 1)	Gender Orientation Programme for District-level support officials of Karnataka	Bangalore	1 week	April 8-12 '96	Support officials
	May 1996	Side and the	7000000000		Steading NO Brook
1	Summer Camp for School Children	(SS)	1 week	May 6-11, '96	Students in the age group of 12-17 yrs.
1	Summer Camp on Entrepreneurial Adventure for college going youth	EDII campus	2 weeks	May 23-, June 2,96.	HSC and Degree students
	Regional Trainers' Training Programmes for NGOs on Rural Entrepreneurship Development :	1000	Migrano III	E SANTO EL OCO E SERVIDIO E ACCESSITE	of antistal Water and as addition to turn of antistal amount tion of
	- Eastern U.P., Bihar, North-East, Orissa & West Bengal	Ranchi (Kr)			Extension officers of NGOs/VOs
	- South India	Bangalore	4 weeks		Extension officers of NGOs/VOs
	Regional Workshop/Seminar for Chief Executives of NGOs on Informal Credit Delivery (Northern Region)	Shimla	5 days	May 20-24, '96	CEO's of NGOs/VOs
	Business Counsellors' Programme (BCP)	Calcutta	1 week		Consultants/Industrial officials
	Growth Programme		programme stretched over 3 mths.	May 12-14, '96 (Phase 1)	Existing Entrepreneurs
	Regional NGO-Bankers Interface on Rural Entrepreneurship Development (Northern Region)	Himachal Pradesh	3 days	May 23-25, '96	Bank Managers & CEO's of NGOs/VOs

Programmes	Location	Duration	Period	Target Group
June, 1996				
Regional training programme on Informal Micro Credit Delivery System (Northern Region)	H.P/U.P	13 weeks	June 4-22, '96	Extension Workers of NGOs/VOs
Regional Workshop/Seminar for Chief Executives of NGOs on Informal Credit Delivery (Southern Region)	I   Nagarkoil   (Tamilnadu)   	5 days	June 11-15, 1996	CEOs of NGOs/VOs
Growth Programme	Chandigarh	1 week	June 1996 (2nd Phase)	Existing Entrepreneur
July, 1996	P. J. CHOUSE	A SATINGS I	1	South course of the course
Open Learning Programme in Entrepreneurship (OLPE)	Regional	9 months	July 1996- March 1997	Graduates; Employees; Women
Faculty Development Programme FDP) in Entrepreneurship for S&T Feachers	EDII campus	4 weeks	July 29- Aug 24, 1996	Teachers of science 8 technology institutions
Regional training programme on nformal Micro Credit Delivery System (Southern Region-I)	Bangalore	3 weeks	July 9-27, '96	Extension Workers of NGOs/VOs
Frainers' Training Programme for officers of Rural Development and Self Employment Training (RUDSET) institute, Karnataka	Ujire (Karnataka)	3-4 weeks	July-Aug '96	Development Officers RUDSET
Special EDP for Assam	EDII campus	14 weeks	July 15- Aug 14, 1996	New entrepreneurs
Growth Programme	Calcutta	4 days	July 1996 (Phase 2)	Existing Entrepreneur
August, 1996		1 1000	The sales	
Regional Workshop/Seminar for Chief executives of NGOs on Informal Credit Delivery (Western Region)	EDII campus	5 days	April 19-23, '96	CEO's of NGOs/VOs
Vomen Entrepreneur Trainer- Motivators (ETM) Programme	EDII campus	4 weeks	Aug 26- Sept 20, 1996	Women Entrepreneur Trainer-Motivators
September, 1996	Street I	Stolegy		
aculty Development Programme FDP) in Entrepreneurship for &T Teachers	Bangalore	4 weeks	Sept 1996	Teachers of Science & Technology Institution
legional training programme on nformal Micro Credit Delivery ystem (Southern Region)	Kerala	3 weeks		Extension Workers of NGOs/VOs
tegional Workshop/Seminar for thief Executives of NGOs on nformal Credit Delivery East & North-East Regions)	Bhubaneswar	5 days	Sept 9-13, '96	CEO's of NGOs/VOs
Foundation Trainers' Training	EDII campus	14 weeks	I Sept 9- I Oct 4, 1996	EDP Trainers

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Programmes	Location	Duration	Period	Target Group
Functional Trainers' Programmes on :				
- Business Opportunity Guidance	EDII campus		Sept 23-28, 1996	EDP Trainers/ Consultants/Business Counsellors
- Project Report Preparation	EDII campus	1 week	Sept 30- Oct 5, 1996	EDP Trainers/ Consultants/Business Counsellors
- Management Inputs in EDP's October, 1996	EDII campus	2 week	Sept 23- Oct 4, 1996	EDP/PIP Trainers/ OLPE Counsellors, SIMAP Trainers, Teachers from S&T institutions
and the second s	0.00	0	0-1100	 
Open Learning Programme in Entrepreneurship (OLPE)	Regional	9 months	Oct '96- June '97	Graduates; Employees Women
Regional training programme on Informal Micro Credit Delivery System (Western Region)	EDII campus	3 weeks	Oct 8-26, '96	Extension workers of NGOs/VQs
Succession Planning for Entrepreneurial Continuity (SPEC)	EDII campus		Oct 28- Nov 9, '96	Sons/Daughters/ Wards of existing entrepreneurs
Intrapreneurship Programme	EDII campus	1 week	Oct 7-13 '96	Managers/Executives of SMEs
November, 1996	toly species	yearapa ka		Transactive State of the second
Regional training programme on Informal Micro Credit Delivery System (Eastern Region)	Bhubaneshwar	3 weeks	Nov 19- Dec 7, '96	Extension workers of NGOs/VQs
Functional Appreciation Programme on Critical Decision-making Techniques for Small Enterprises	  EDII campus 	1 week	Nov 1-5, '96	Owner-Managers & Sr. Executives
Industrial Project Evaluation and Investment Decisions	EDII campus	2 weeks	Nov 18-29, '96	Appraisal Officers/ Consultants/Project Executives/ Entrepreneurs/ Govt. Officials
December, 1996	2,000	Logmen III	F AND TO	popular in a some of
Business Counsellors' Programme (BCPs)	l Bangalore	1 week	Dec '96	Officials of Central Silk Board
Growth programme	Bangalore	Programme stretched over 3 months	Dec 1996-	Existing Entrepreneurs
Institutionalising SIMAPs : Trainers' Training Programme	EDII campus	1 week		ED organisations/ Trainers
Functional Trainers' Programme on Entrepreneur Selection, Motivation, Counselling & Competencies	EDII campus	2 weeks	Dec 9-20, '96	Trainers and professionals involved in ED activities
Chief Executives' Meet of ED organisations	EDII campus	2 days	Dec 12-13, '96	CEO's of ED organisations

Programmes	Location	Duration	Period	Target Group
Best Entrepreneur Trainer- Motivator (ETM) Award	EDII campus	11 day	Dec 13, 1996	ED Trainers/Teachers
FBEI Training Programme	Regional	1 week	Dec 16-20, '96	Bankers/Appraisal officers
Computer Based Financial Appraisal of Projects	EDII campus	1 week	Dec 2-6, '96	Officers of Financial institutions/Banks/
Regional NGO-Bankers Interface on Rural Entrepreneurship Development :	1	essentia (i	10 PAIS	Constitution
- Eastern Region	Orissa	3 days	Dec 3-5, '96	Bank Managers & CEOs of NGOs/VOs
- Southern Region	Tamilnadu/ Karnataka	13 days	Dec 1996	Bank Managers & CEOs of NGOs/VOs
January, 1997			I among the second	
Open Learning Programme in Entrepreneurship (OLPE)	Regional	9 months	Jan-Sept 1997	Graduates; Employees; Women
FDP/TTP Refresher Course	EDII campus	1 week	Jan 20-25, '97	Teachers of S&T Institutions
Intrapreneurship Programme	Bangalore	1 week	Jan 27- Feb 2, 1997	Managers/Executives of SMES
Micro Credit Workshop for NGOs of developing countries	EDII campus	4 weeks	Jan 6-31, '97	Extension workers of NGOs
February, 1997		See Transla	The state of	Appendix and the second
Workshop on Entrepreneurship Curriculum and Impact of Teachers Training Programmes	EDII campus	1 day	February 1997	Vice Chancellors/ Principals/ Academicians/ Educationists
Trainers' Training Programme for KVIC officials	EDII campus	4 weeks	Feb 10- Mar 5, 1997	KVIC officials
Tech-Link Programme	EDII campus	2 weeks	Feb 10-21, '97	New & Existing Entrepreneurs
Inter Regional Workshop of CIS countries on Entrepreneurship Development	EDII campus	5 days	Feb 3-7, '97	CIS policy-makers, head of institutions
Round-the-year activities :	Sergeon Services	and the second		
Entrepreneurship Orientation visits to EDII	I EDII campus	Half-a day leach	Throughout the year	School children (10+2, vocational stream)
Short-term Fellowships in Entrepreneurship Research	EDII campus	4-12 weeks each	Throghout the year	Researchers, Teachers, Trainers
Growth Consultancy for Existing Entrepreneurs	Gujarat	William and	Throughout the year	Existing SMEs
Rural Entrepreneurship Development Programmes (REDPs) and follow-up of earlier REDPs	Regional	bighic sea	Throughout the year	Rural youth

